



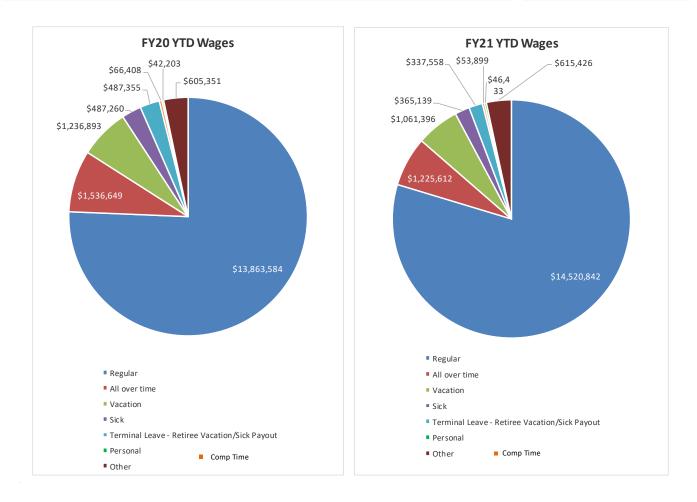
Finance Department

MONTHLY REPORT March 2021

PLEASE NOTE – THIS REPORT PROVIDES TOP LINE INFORMATION ON THE OPERATING FUNDS. IF YOU WOULD LIKE ADDITIONAL INFORMATION, PLEASE FEEL FREE TO CONTACT THE FINANCE DEPARTMENT. This page intentionally left blank

CITY OF DOVER ACTIVITY REPORTS March 2021 FINANCE DEPARTMENT ACTIVITY LEVELS

| | FY20 YTD | FY21 YTD |
|---|----------------|----------------|
| BANK TRENDS | | |
| Number of Deposits Made (Hand, ACH & Wire, Lockbox) | 5,369 | 4,609 |
| Total Amount of All Deposits | \$ 133,773,779 | \$ 139,813,723 |
| Other Activity | | |
| Number of Pay Periods | 20 | 20 |
| Number of Payroll Checks & Direct Deposits Issued | 7,875 | 7,632 |
| Number of Pension Checks Issued | 2,325 | 2,381 |
| Total Pension Benefits Paid - Defined Benefit Plan | \$ 4,226,046 | \$ 4,340,604 |
| ACCOUNTS PAYABLE | | |
| Number of Check Vouchers | 4,808 | 4,296 |
| Number of EFT Vouchers | 2,108 | 2,090 |
| Vouchers Dollar Amount Disbursed | \$ 51,666,428 | \$ 50,702,128 |



City of Dover General Fund Summary Fiscal Year to Date (March 2021)

| Revenues | | | | | | | | | | | |
|---------------------------|---------------|-----------------------------|----------|--|--|--|--|--|--|--|--|
| | Budget | Revised Budget Actual | <u>%</u> | | | | | | | | |
| Property & Transfer Taxes | \$ 16,319,300 | \$ 16,319,300 \$ 16,928,672 | 104% | | | | | | | | |
| Program Revenues | 10,312,800 | 10,312,800 7,424,401 | 72% | | | | | | | | |
| Utility Transfers | 11,000,000 | 11,000,000 8,249,997 | 75% | | | | | | | | |
| Grants | 778,500 | 778,500 580,592 | 75% | | | | | | | | |
| Interfund Services | 5,592,700 | 5,592,700 3,373,842 | 60% | | | | | | | | |
| All Other ¹ | 920,000 | 920,000 543,881 | 59% | | | | | | | | |
| | \$ 44,923,300 | \$ 44,923,300 \$ 37,101,385 | 83% | | | | | | | | |

Expenditures

| | | <u>Budget</u> | | Re | vised Budget | | <u>Actual</u> | | <u>%</u> | | |
|-------------------------------|----|---------------|--|----|--------------|----|---------------|--|----------|--|--|
| Program Expenses ² | \$ | 29,235,400 | | \$ | 29,209,825 | \$ | 18,804,478 | | 64% | | |
| Interfund Services | | 10,622,300 | | | 10,642,975 | | 6,979,594 | | 66% | | |
| Debt Service | | 462,200 | | | 462,200 | | 347,164 | | 75% | | |
| Post Retirement Benefits | | 2,045,400 | | | 2,045,400 | | 1,534,050 | | 75% | | |
| Pension Fund Contributions | | 935,100 | | | 935,100 | | 576,972 | | 62% | | |
| Capital Project Transfers | | 2,078,100 | | | 2,078,100 | | 1,558,575 | | 75% | | |
| All Other ³ | | 1,117,000 | | | 1,192,000 | | 930,694 | | 78% | | |
| | \$ | 46,495,500 | | \$ | 46,565,600 | \$ | 30,731,527 | | 66% | | |

¹ Includes Cable Franchise Revenue, Miscellaneous Receipts, Garrison Farm Rent, Sale of Assets, Return Check Fees, Fund Interest Income, Investment Manager Cost and Transfer in Other Reserves

² Includes Stormwater Division

³ Includes Misc. Grant Exp., Bank and CC Fees, Street Lights Expense, DDP Contribution, Bond Issue Costs, Trf to Cable Franchise Reserve and Trf to Uncollectible Reserve

Footnotes:

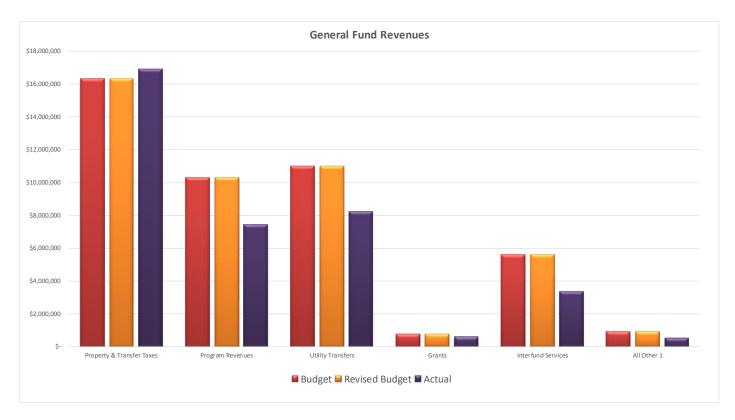
REVENUE

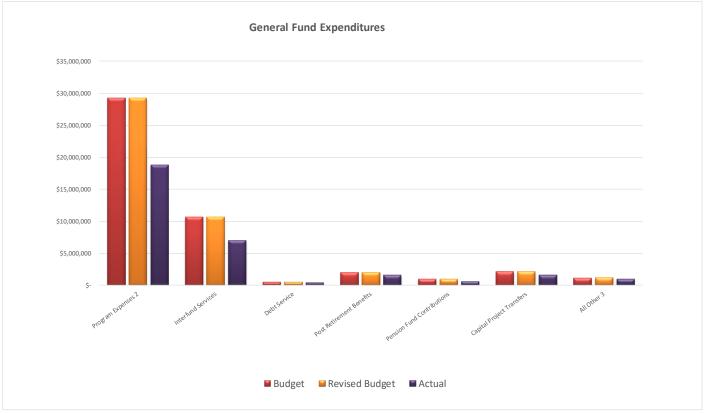
<u>Property & Transfer Taxes</u> is at 104%- Property Taxes actual \$14.8million vs \$14.9million budgeted is at 99.6%. The receivable on property taxes is \$184(k), collected approximately \$85(k) in March. Also included in this line item is Transfer tax which is at 146.7% of the \$1.4million budgeted. Actual receipts collected as of this report issuance was \$2.1 million.

<u>*Grants*</u> is at 75% - The City has received misc. grants of 62(k) of COVID Cares Act Funding of which these amounts were not originally included in the budget. Collected to date includes \$11,208 for public education grant from Comcast which is passed to the Reserve Account.

EXPENSES

<u>All Other</u> is at 78% - Misc Grant Expense of \$25(k) was increased to \$100(k) due to the \$75(k) payment to NCall for a land acquisition and also included is the Downtown Dover Partnership appropriation which is at 75% of budget to actual.





City of Dover Water Fund Summary Fiscal Year to Date (March 2021)

| Revenues | | | | | | | | | | | |
|----------------------------|----|---------------|-------------------------|-----------|----|---------------|----------|--|--|--|--|
| | | <u>Budget</u> | t <u>Revised Budget</u> | | | <u>Actual</u> | <u>%</u> | | | | |
| Customer Sales | \$ | 6,231,700 | \$ | 6,231,700 | \$ | 4,376,560 | 70% | | | | |
| Impact Fees | | 570,000 | | 570,000 | | 156,344 | 27% | | | | |
| Rents | | 420,100 | | 420,100 | | 563,939 | 134% | | | | |
| Miscellaneous ¹ | | 101,800 | | 101,800 | | 160,147 | 157% | | | | |
| | \$ | 7,323,600 | \$ | 7,323,600 | \$ | 5,256,988 | 72% | | | | |

| Expenditures | | | | | | | | | | | |
|---------------------------|----|---------------|-----------|--------------|----|---------------|----------|--|--|--|--|
| | | <u>Budget</u> | <u>Re</u> | ised Budget/ | | <u>Actual</u> | <u>%</u> | | | | |
| Program Expenses | \$ | 3,289,200 | \$ | 3,133,900 | \$ | 1,859,910 | 59% | | | | |
| Interfund Services | | 1,028,800 | | 1,028,800 | | 606,930 | 59% | | | | |
| Debt Service | | 762,800 | | 762,800 | | 560,513 | 73% | | | | |
| Post Retirement Benefits | | 176,900 | | 176,900 | | 132,677 | 75% | | | | |
| Capital Project Transfers | | 1,300,000 | | 1,610,600 | | 975,000 | 61% | | | | |
| General Fund Transfer | | 500,000 | | 500,000 | | 375,000 | 75% | | | | |
| All Other ² | | 20,000 | | 20,000 | | 15,061 | 75% | | | | |
| | \$ | 7,077,700 | \$ | 7,233,000 | \$ | 4,525,091 | 63% | | | | |

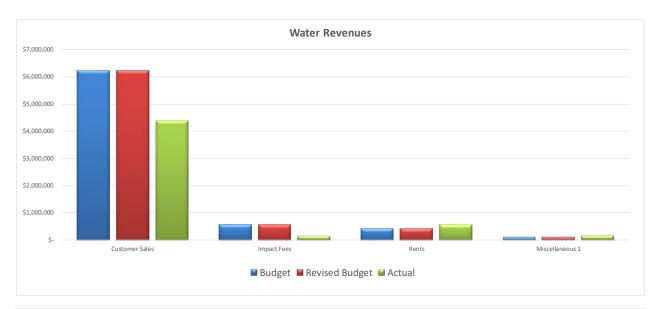
¹ Includes Interest Earnings and Miscellaneous Income

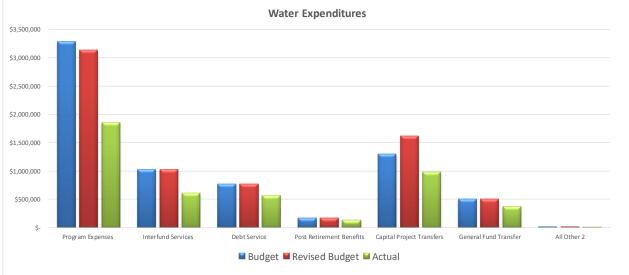
² Includes Bank & CC Fees and sale of Knox Box

Footnotes

Impact fees - under budget due to slowed construction of housing due to Covid-19.

<u>Miscellaneous revenues</u> - positive variance due to \$121(k) reimbursement from Kent County a reimbursement request that the City remitted to the County regarding a shared cost agreement involving pump station #7.





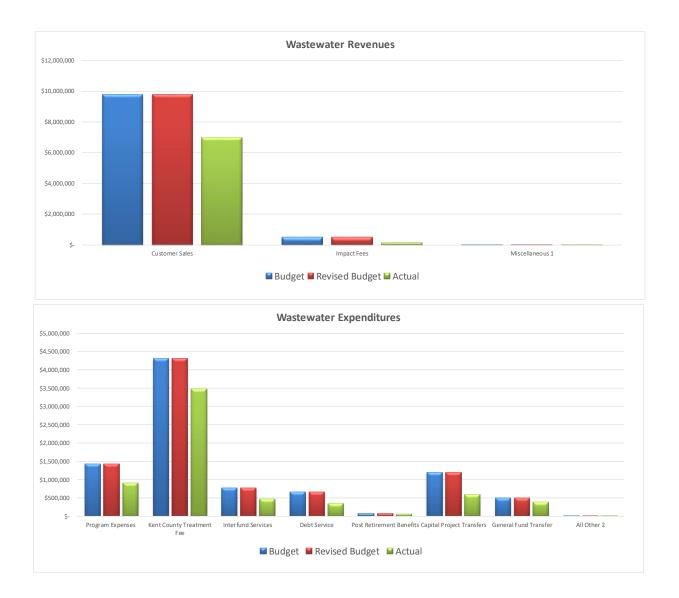
City of Dover Wastewater Fund Summary Fiscal Year to Date (March 2021)

| Revenues | | | | | | | | | | | |
|----------------------------|---------|---------------|----|--------------|----|---------------|----------|--|--|--|--|
| | | <u>Budget</u> | Re | vised Budget | | <u>Actual</u> | <u>%</u> | | | | |
| Customer Sales | \$ | 9,783,000 | \$ | 9,783,000 | \$ | 7,006,378 | 72% | | | | |
| Impact Fees | | 480,000 | | 480,000 | | 137,412 | 29% | | | | |
| Miscellaneous ¹ | | 21,300 | | 21,300 | | 26,511 | 124% | | | | |
| | \$ | 10,284,300 | \$ | 10,284,300 | \$ | 7,170,301 | 70% | | | | |
| | <u></u> | 10,284,300 | \$ | 10,284,300 | \$ | 7,170,301 | 70% | | | | |

| Expenditures | | | | | | | | | | | |
|---------------------------|----|---------------|---------------|-----------|----|-----------|-----|--|--|--|--|
| | | <u>Budget</u> | <u>Actual</u> | <u>%</u> | | | | | | | |
| Program Expenses | \$ | 1,432,500 | \$ | 1,432,500 | \$ | 912,864 | 64% | | | | |
| Kent County Treatment Fee | | 4,302,900 | | 4,302,900 | | 3,468,878 | 81% | | | | |
| Interfund Services | | 779,600 | | 779,600 | | 469,864 | 60% | | | | |
| Debt Service | | 659,900 | | 659,900 | | 350,065 | 53% | | | | |
| Post Retirement Benefits | | 81,500 | | 81,500 | | 61,127 | 75% | | | | |
| Capital Project Transfers | | 1,200,000 | | 1,200,000 | | 600,000 | 50% | | | | |
| General Fund Transfer | | 500,000 | | 500,000 | | 374,999 | 75% | | | | |
| All Other ² | _ | 10,000 | | 10,000 | | 9,125 | 91% | | | | |
| | \$ | 8,966,400 | \$ | 8,966,400 | \$ | 6,546,923 | 73% | | | | |

¹ Includes Interest Earnings, Miscellaneous Income, and Wastewater Penalties

² Includes Bank & CC Fees and Bond Issuance Cost



City of Dover Electric Fund Summary Fiscal Year to Date (March 2021)

| Revenues | | | | | | | | | | |
|--------------------------|----------|---------------|----|--------------|----|---------------|----------|--|--|--|
| | <u> </u> | <u>Budget</u> | Re | vised Budget | | <u>Actual</u> | <u>%</u> | | | |
| Customer Sales | \$8 | 1,662,500 | \$ | 81,662,500 | \$ | 60,513,177 | 74% | | | |
| Distribution of Earnings | (| 5,246,100) | | (5,246,100) | | (3,857,311) | 74% | | | |
| All Other ¹ | | 3,424,400 | | 3,424,400 | | 2,638,964 | 77% | | | |
| | \$ 7 | 9,840,800 | \$ | 79,840,800 | \$ | 59,294,830 | 74% | | | |

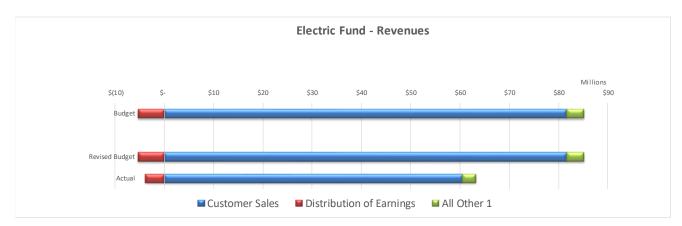
| Expenditures | | | | | | | | | | | |
|------------------------------|----------|----------|----|---------------------|----|---------------|----------|---|--|--|--|
| | <u>B</u> | udget | Re | <u>vised Budget</u> | | <u>Actual</u> | <u>%</u> | _ | | | |
| Power Supply & Generation | \$ 46 | ,084,100 | \$ | 46,084,100 | \$ | 27,124,812 | 59% | | | | |
| Electric Operating Div. Exp. | 7 | ,345,800 | | 7,345,800 | | 4,626,340 | 63% | | | | |
| Interfund Services | 3 | ,784,300 | | 3,784,300 | | 2,297,047 | 61% | | | | |
| Debt Service | 1 | ,378,600 | | 1,378,600 | | 1,035,170 | 75% | | | | |
| Post Retirement Benefits | | 789,600 | | 789,600 | | 592,200 | 75% | | | | |
| Capital Project Transfers | 6 | ,000,000 | | 6,000,000 | | 4,500,000 | 75% | | | | |
| General Fund Transfer | 10 | ,000,000 | | 10,000,000 | | 7,499,998 | 75% | | | | |
| Rate Stabilization Reserve | 2 | ,000,000 | | 2,000,000 | | 2,000,000 | 100% | | | | |
| All Other ² | 2 | ,023,400 | | 2,023,400 | | 1,735,972 | 86% | | | | |
| | \$ 79 | ,405,800 | \$ | 79,405,800 | \$ | 51,411,539 | 65% | _ | | | |

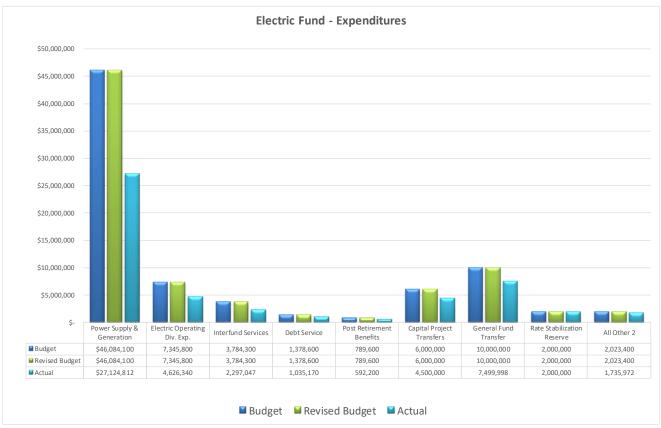
¹ Includes Rental Revenue, Miscellaneous Service Revenue, Interest Income, Penalties,

General Service Billing Received from Uncollectible, and Green Energy Charge

² Includes Utility Tax, Interest on Deposits, Green Energy, A/R Write-offs, and Bank & CC Fees, and Transfer to Other Reserve.

| Megawatt Hours Sold & Purchased | <u>Budget</u> | <u>Rev. Budget</u> | Actual |
|---|---------------|--------------------|----------|
| Sales to Customers MWh (excl. Street Light MWh) | 749,446 | 749,446 | 553,671 |
| Sales per MWh | \$100.30 | \$100.30 | \$100.77 |
| Purchased/Generated MWh | 779,796 | 779,796 | 572,094 |
| All In MWh Supply & Generation | \$59.10 | \$59.10 | \$47.41 |





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March 2021

City of Dover Division Expense Summary (General Fund) Fiscal Year to Date (March 2021)

| | Budget | Revised Budget | <u>Actual</u> | <u>%</u> | General Fund Divisions % of Budget | |
|------------------------------|---------------|----------------|---------------|----------|------------------------------------|----|
| City Clerk | \$ 508,400 | \$ 511,891 | \$ 291,364 | 57% | | |
| Council | 156,600 | 156,600 | 74,734 | 48% | Mayor | |
| Tax Assessor | 245,900 | 238,400 | 174,478 | 73% | Human Resources | |
| Fire | 769,900 | 769,900 | 542,885 | 71% | Customer Services | |
| Grounds | 1,456,600 | 1,456,600 | 1,054,372 | 72% | Fleet Maintenance | |
| Library | 1,822,700 | 1,822,700 | 1,166,186 | 64% | Procurement & Inventory | |
| Recreation | 1,129,700 | 1,129,700 | 516,693 | 46% | | |
| Life Safety | 432,700 | 432,700 | 301,553 | 70% | Engineering | |
| Code Enforcement | 815,000 | 815,000 | 281,141 | 34% | Facilities Management | |
| Planning | 663,200 | 658,300 | 396,805 | 60% | Pub. Services Administration | |
| Public Inspections | 595,300 | 595,300 | 404,338 | 68% | Finance | |
| Police | 17,819,900 | 17,819,900 | 12,281,853 | 69% | Information Technology | |
| Police Extra Duty | 750,000 | 750,000 | 142,478 | 19% | City Manager | |
| Streets | 699,700 | 699,300 | 475,313 | 68% | | |
| Sanitation | 2,506,800 | 2,502,425 | 1,592,229 | 64% | Stormwater | |
| Stormwater | 785,900 | 681,300 | 371,596 | 55% | Sanitation | |
| City Manager | 1,044,800 | 1,039,800 | 663,347 | 64% | Streets | |
| Information Technology | 912,800 | 912,800 | 493,396 | 54% | Police Extra Duty | |
| Finance | 992,700 | 992,700 | 636,403 | 64% | Police | |
| Pub. Services Administration | 594,600 | 603,400 | 372,409 | 62% | | |
| Facilities Management | 655,800 | 655,800 | 423,714 | 65% | Public Inspections | |
| Engineering | 198,700 | 294,900 | 156,930 | 53% | Planning | |
| Procurement & Inventory | 715,900 | 730,284 | 489,594 | 67% | Code Enforcement | |
| Fleet Maintenance | 930,600 | 924,600 | 619,146 | 67% | Life Safety | |
| Customer Services | 1,107,600 | 1,107,600 | 779,487 | 70% | Recreation | |
| Human Resources | 524,200 | 529,200 | 339,627 | 64% | Library | |
| Mayor | 221,700 | 221,700 | 114,520 | 52% | | |
| | \$ 39,057,700 | \$ 39,052,800 | \$ 25,156,591 | 64% | Grounds | |
| | | | | | Fire | Į. |
| | | | | | Tax Assessor | |
| | | | | | Council | |
| | | | | | City Clerk | |
| | | | | | | |
| | | | | | 0% 10% 20% 30% 40% 50% 60% 70 | % |

Salaries and related fringe benefits associated with departmental employees were reclassed to the Grounds division from Recreation to accurately reflect the activities as they were originally budgeted for this fiscal year.

City of Dover Utilities Expenditure Summary Fiscal Year to Date (March 2021)

| Water Divison | | | | | | | | | | |
|--------------------------------|----|-----------|----|-----------|----|-----------|-----|--|--|--|
| Budget Revised Budget Actual % | | | | | | | | | | |
| Engineering & Inspection | \$ | 397,800 | \$ | 397,800 | \$ | 174,240 | 44% | | | |
| Water Department | | 669,800 | | 669,800 | | 386,353 | 58% | | | |
| Water Treatment Plant | | 2,221,600 | | 2,066,300 | | 1,299,317 | 63% | | | |
| | \$ | 3,289,200 | \$ | 3,133,900 | \$ | 1,859,910 | 59% | | | |

| Wastewater Divison | | | | | | | | | |
|--------------------------|----|---------------|-----------------------------|-----------|----|---------------|----------|--|--|
| | | <u>Budget</u> | udget <u>Revised Budget</u> | | | <u>Actual</u> | <u>%</u> | | |
| Engineering & Inspection | \$ | 288,300 | \$ | 288,300 | \$ | 169,798 | 59% | | |
| Wastewater Department | | 1,144,200 | | 1,144,200 | | 743,066 | 65% | | |
| | \$ | 1,432,500 | \$ | 1,432,500 | \$ | 912,864 | 64% | | |

| Electric Division | | | | | | | | | |
|---------------------------|----|-----------|----------------|-----------|----|---------------|----------|--|--|
| | | Budget | Revised Budget | | | <u>Actual</u> | <u>%</u> | | |
| Transmission/Distribution | \$ | 3,995,600 | \$ | 3,995,600 | \$ | 2,632,180 | 66% | | |
| Electrical Engineering | | 1,396,400 | | 1,396,400 | | 879,140 | 63% | | |
| Administration | | 707,400 | | 707,400 | | 345,347 | 49% | | |
| Meter Reading | | 375,300 | | 375,300 | | 267,371 | 71% | | |
| Systems Operations | | 871,100 | | 871,100 | | 502,303 | 58% | | |
| | \$ | 7,345,800 | \$ | 7,345,800 | \$ | 4,626,340 | 63% | | |

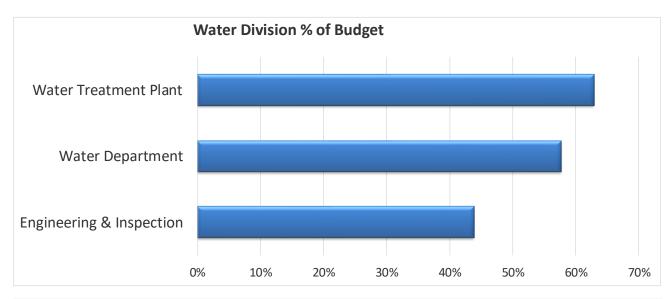
Footnotes

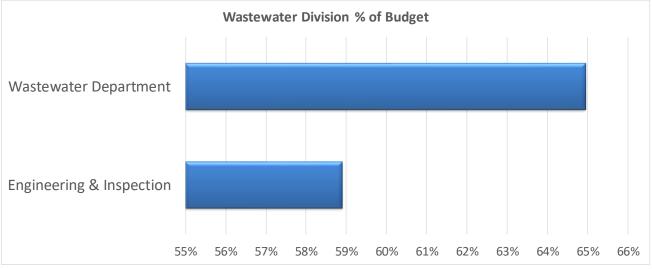
Water Division:

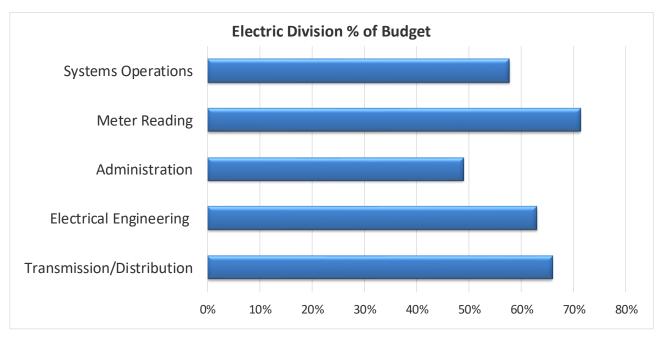
- Engineering department at 44% due to staffing.
- Water department at 58% due to staffing.

Electric Division:

- Electric Admin 49% due to staffing
- System Operations 58% due to staffing.

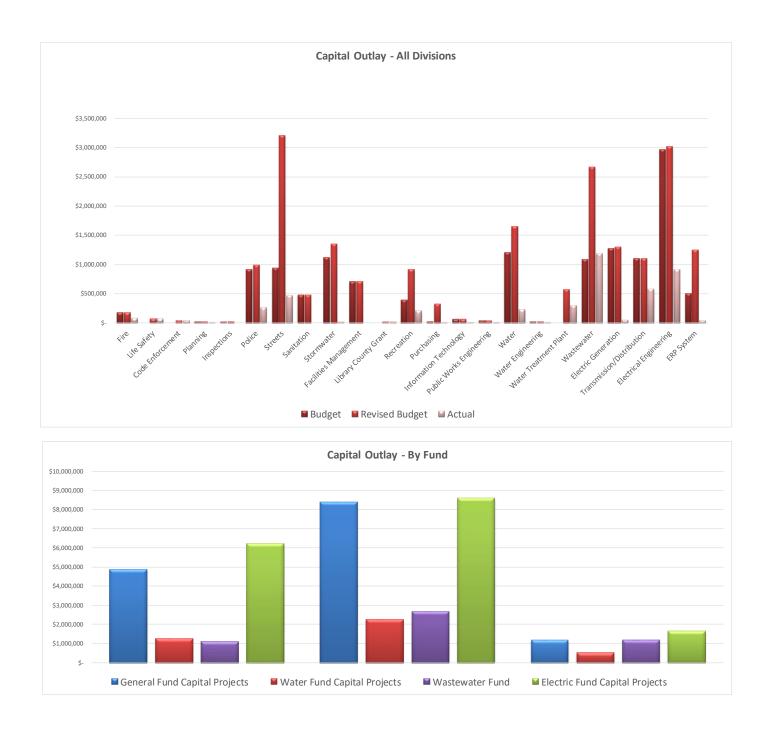






City of Dover Capital Outlay Summary (All Funds) Fiscal Year to Date (March 2021)

| General Fund | | Budget | Re | vised Budget | | Actual | <u>%</u> |
|----------------------------------|----|------------|----|--------------|----|-----------|----------|
| Fire | \$ | 173,300 | \$ | 173,300 | \$ | 79,090 | 46% |
| Life Safety | | - | | 67,500 | | 67,291 | 100% |
| Code Enforcement | | - | | 37,800 | | 37,776 | 100% |
| Planning | | 20,400 | | 20,400 | | 1,655 | 8% |
| Inspections | | 18,600 | | 23,500 | | - | 0% |
| Police | | 912,400 | | 986,800 | | 259,858 | 26% |
| Streets | | 936,000 | | 3,209,400 | | 471,561 | 15% |
| Sanitation | | 475,200 | | 475,200 | | - | 0% |
| Stormwater | | 1,110,700 | | 1,342,200 | | 19,629 | 1% |
| Facilities Management | | 700,000 | | 700,000 | | - | 0% |
| Library County Grant | | - | | 19,900 | | 23,414 | 118% |
| Recreation | | 395,000 | | 904,000 | | 201,880 | 22% |
| Purchasing | | 25,000 | | 325,000 | | 1,792 | 1% |
| Information Technology | | 61,600 | | 61,600 | | 8,134 | 13% |
| Public Works Engineering | | 39,600 | | 39,600 | | 828 | 2% |
| General Fund Capital Projects | \$ | 4,867,800 | \$ | 8,386,200 | \$ | 1,172,909 | 14% |
| | | | | | | | |
| Water Fund | | | | | | | |
| Water | \$ | 1,205,500 | \$ | 1,647,200 | \$ | 226,221 | 14% |
| Water Engineering | | 20,400 | | 20,400 | | 414 | 2% |
| Water Treatment Plant | | - | | 568,500 | | 298,632 | 53% |
| Water Fund Capital Projects | \$ | 1,225,900 | \$ | 2,236,100 | \$ | 525,266 | 23% |
| | | | | | | | |
| Wastewater Fund | | | | | | | |
| Wastewater Engineering | \$ | 14,000 | \$ | 14,000 | \$ | 414 | 3% |
| Wastewater | | 1,085,000 | | 2,665,200 | | 1,179,998 | 44% |
| Wastewater Fund Capital Projects | \$ | 1,099,000 | \$ | 2,679,200 | \$ | 1,180,411 | 44% |
| | | | | | | | |
| Electric Fund | • | | • | | • | | |
| Electric Generation | \$ | 1,267,000 | \$ | 1,302,700 | \$ | 45,819 | 4% |
| Transmission/Distribution | | 1,100,000 | | 1,265,400 | | 573,187 | 45% |
| Electrical Engineering | | 2,968,900 | | 2,706,900 | | 908,503 | 34% |
| ERP System | | 500,000 | | 1,244,800 | | 39,361 | 3% |
| Electric Administration | | 360,000 | - | 2,064,400 | * | 74,578 | 4% |
| Electric Fund Capital Projects | \$ | 6,195,900 | \$ | 8,584,200 | \$ | 1,641,448 | 19% |
| | | | | | | | |
| TOTAL CAPITAL PROJECTS | \$ | 13,388,600 | \$ | 21,885,700 | \$ | 4,520,034 | 21% |



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